

Revenue assurance:

Tools for effective energy loss reduction

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PP4

Indra

No. 1 IT company in Spain and one of the leading companies in Europe and Latin-America, with a high growth in Asia Pacific & Africa.



Own Technology R&D 163 M€ invested



Presence in all vertical sectors Diversification









InGRID: Indra Distribution & Metering

InCMS: Indra Customer Management System

ı	Argentina:	ENERSA
ı		EMDERSA
ı		EDELAPZO
ı	Bahrein:	Electricity and water Authority
ı		Kingdom of Bahrein
ı	Brasil:	Elektro
ı		CERTE
ı		ELEKTRO Eletricidad e Serviços
ı		S.A.
ı		Certaja
ı		Cermissoes
ı		Creluz
ı		Coprel
ı		Eletroacre
ı		Manaus Energia S.A
ı		CEA
ı		
ı		Boa Vista Energia S.A. CHESP
ı		
ı		ELFSM
ı		ENERGISA
ı		DME
ı		COCEL
ı		CENF
ı		LIGHT
ı		CERON
		CEEE
ı		CERILLIZ

ELECTROCAR HIDROPAN CERGAL CPEE, CSPE, Santa Cruz Bulgaria: HVN (NEK) Colombia: **EPSA** Dominicana: EDENORTE España: gasNatural fenosa UFD

DEORSA DEOCSA Mozambique: Nicaragua: Panamá: Edemet Perú: Rumania:

ETS UMEME Uganda: Venezuela: Zambia: Zimbabwe:

EDEMSA EDEN EDES España: Argentina: gasNatural fenosa UFC gasNatural fenosa UFC Portugal gasNatural fenosa GNCOM gasNatural fenosa GNCOM Luxemburg gasNatural fenosa GNCOM Belgium ENERSA EDESA gasNatural fenosa GNCOM France GALP GLP EDEER Orange Bahrein: Electricity and water Authority, Kingdom of Filipinas: Meralco Meralco- Large customers Meralco- retailer CEPALCO Brasil: Camerum: Chile: **AES Sonel** MANILA LAND Empresas EMEL ELECTROCOSTA Ghana: ECG DEORSA DEOCSA Colombia: ELECTRICARIBE Costa Rica: Aguas y alcantarillados Dominicana: EDENORTE Dominicana Haiti: Kenia: NCWSC Libia: El Salvador: México: Servicios de Agua y Drenaje de Monterrey I.P.D. SOAPAP DELSUR Etiopia: España: EEPCo gasNatural fenosa GNSUR Aguas de Hermosillo Aguas y Saneamiento de Toluca Red Chișinău Nord Red Chișinău SUD

Moldavia:

Nicaragua: DISSUR

gasNatural fenosa UFD gasNatural fenosa ZARZO

Nicaragua: DISNORTE Panamá: Edechi Edemet ANDE SEDAPAL Paraguay: Perú: Electrodunas GALP Retailer GLP Lusitaniagás Lisboagás Portugal: Setgás Beiragás Duriensegás Medigás Dianagás Paxgás Electrica Muntena nord Electrica Trans nord Electrica Trans sud nord UMEME Uruguay: OSE
URU Conecta
Venezuela: HIDROCAPITAL
CADAFE **ELECTRICIDAD CARACAS** ELEVAL Seneca ZESCO Zambia: Zinbawe:





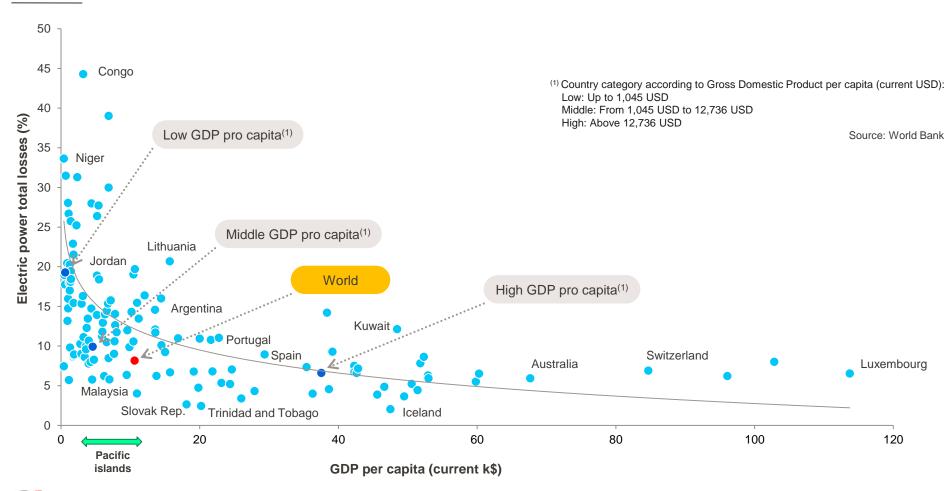
The revenue assurance challenge

How big a problem are energy losses?



Power losses: a world survey

2013 Electric power total losses (%) / GDP per capita (current US\$)

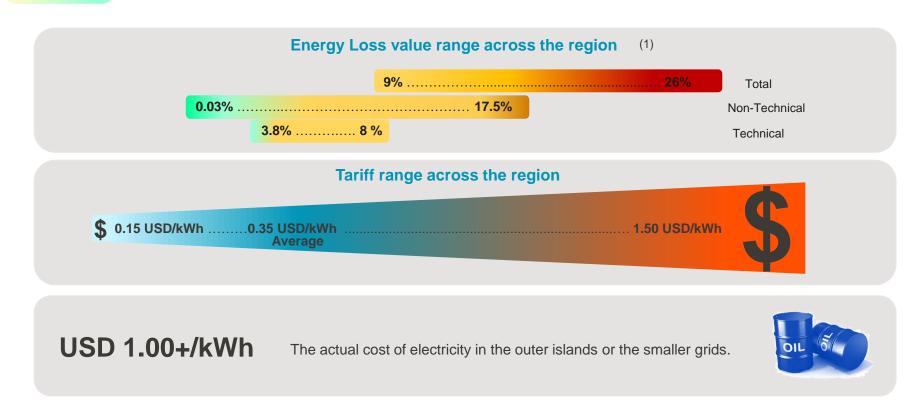






Power losses: the Pacific Islands and Independent Territories

Year 2012



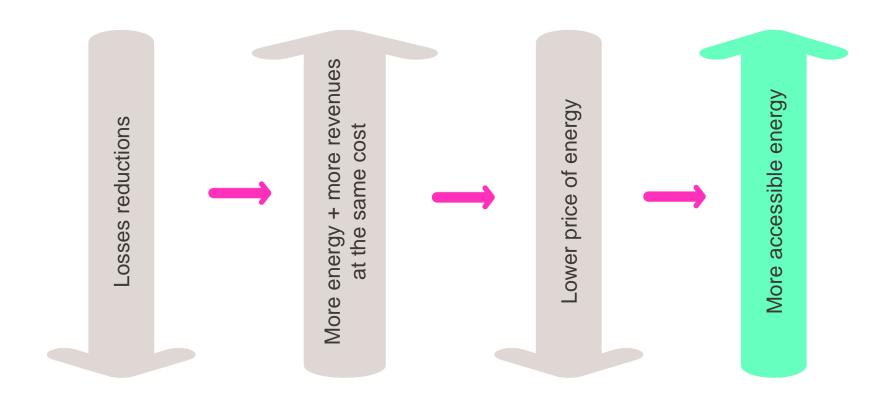
(1) Quantification of the Power System Energy Losses in Southern Pacific Utilities, prepared by: KEMA International B.V. May 25, 2012 - Consolidated Report

⁽²⁾ Pacific lighthouses - Renewable Energy Roadmapping for Islands, International Renewable Energy Agency (IRENA)





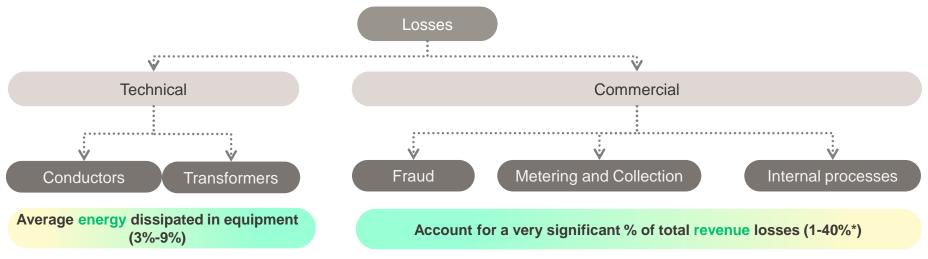
The consequences of reducing losses







Technical vs. non-technical losses



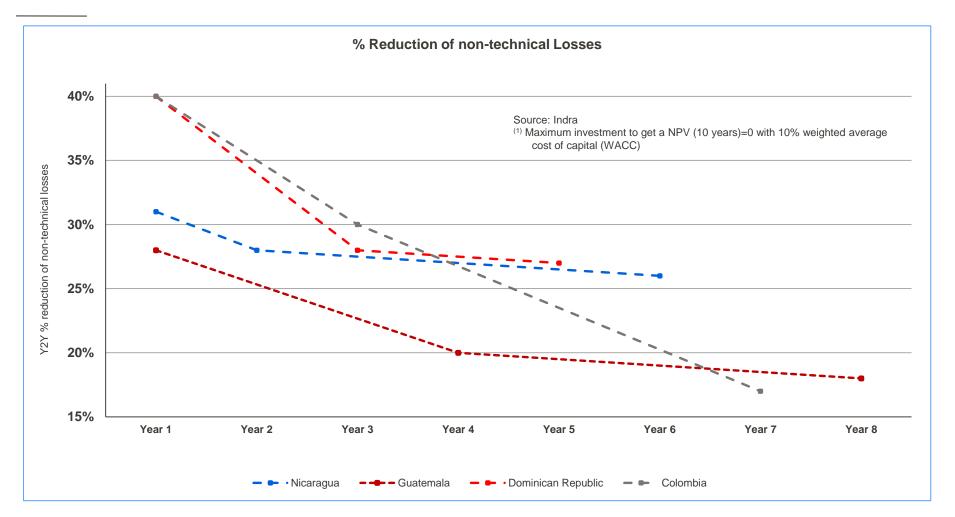
(1) According to Indra's experience





Revenue Assurance investments are profitable investments

Indra's relevant references







The revenue assurance challenge

The path to energy loss reduction

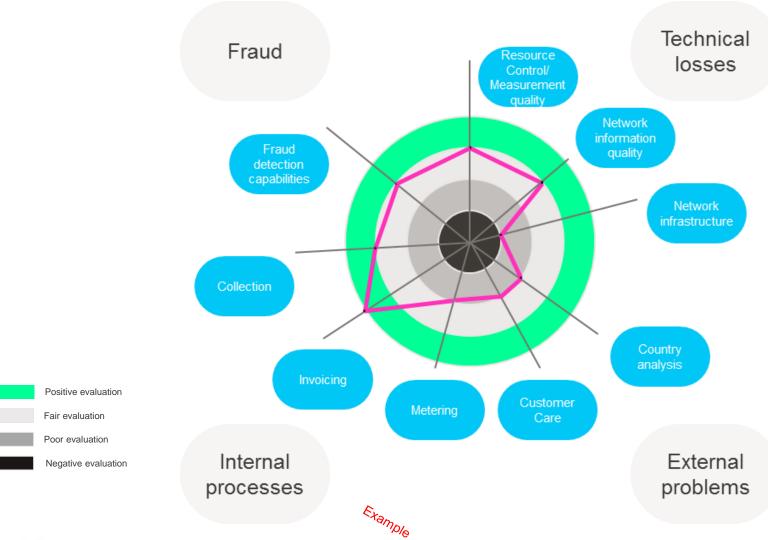
Defining the losses control support in the company

Advanced losses control support Structured losses control support Initial losses control support Complete monitoring of Border->MV feeders Basic monitoring capacity Always improving customer-to-grid Structured monitoring capacity inventory None to basic customer-to-grid and grid inventory Established Energy Loss dept./unit register Struggling to achieve a looking for increase in efficiency No Energy Loss department/Unit consistent loss reduction **Energy Control & Fraud Analysis Energy Control & Fraud Analysis** Consulting **Operating Model Assessment Processes Optimisation Operating Model Assessment** Energy Control & Losses IT tools **Energy Control & Losses IT tools** Energy Control & Losses IT tools IT Systems Revenue Assurance BI tools Revenue Assurance BI tools Revenue Assurance BI tools Fraud analytics Outsourcing Energy recovery plan roll-out Service Energy recovery plan roll-out Fraud candidates service Energy recovery plan roll-out





Defining the losses control support in the company









The Implementation Plan: the road to improvement

Implementation Plan

- Organisation and planning
- Change Management
- Monitoring committee
- Dashboard design

Deliverables

Detailed Implementation Plan



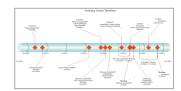
Strategy and communication plan



Stakeholders and actions to manage stakeholders list



Training Plan



Dashboard

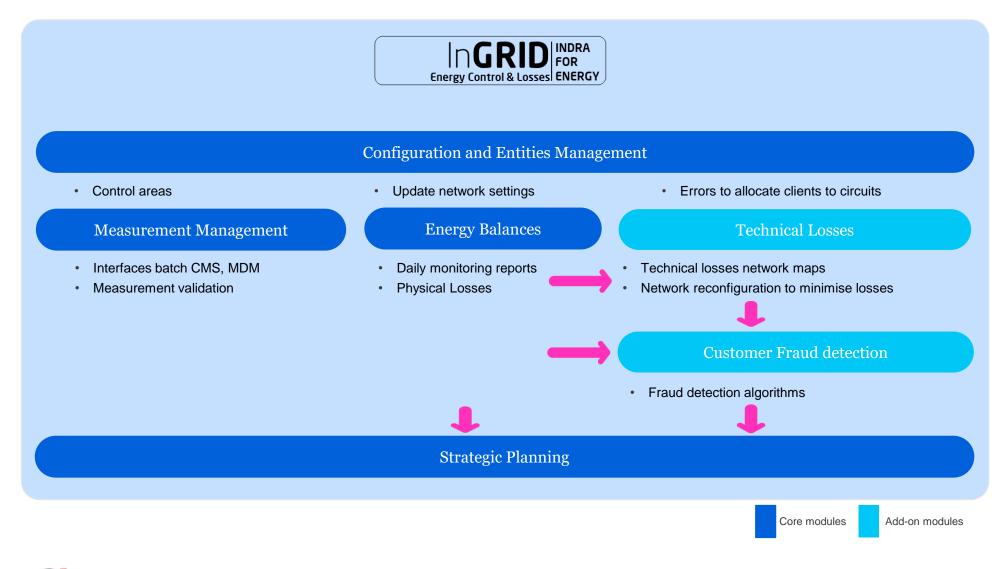








Targeting energy control actions with specific fraud detection sw

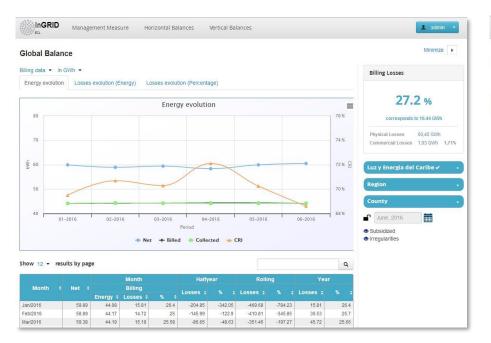


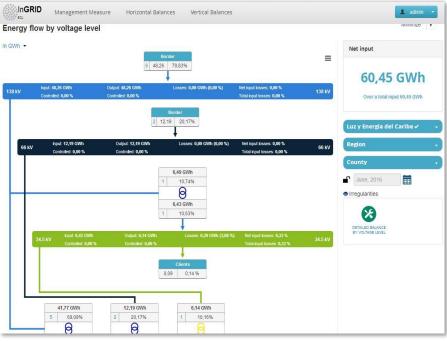






Spatial and temporal visualization of losses















THINK SMART

Thank you



